



VOTE  
**20**

INDEPENDENT POLICE  
INVESTIGATIVE DIRECTORATE



national treasury

Department:  
National Treasury  
REPUBLIC OF SOUTH AFRICA





# **Estimates of National Expenditure**

**2017**

**National Treasury**

**Republic of South Africa**

**22 February 2017**



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The Estimates of National Expenditure 2017 is compiled with the latest available information from departmental and other sources. Some of this information is unaudited or subject to revision.

The Estimates of National Expenditure e-publications for individual votes are available on [www.treasury.gov.za](http://www.treasury.gov.za). Compared to the Estimates of National Expenditure publication, the e-publications for each vote contain more comprehensive coverage of all public entities. Also included are tables containing information on programme specific personnel expenditure, conditional grants to provinces and municipalities, public private partnerships and information on donor funding. Expenditure information at the level of site service delivery is included, where appropriate.

# Foreword

The 2017 Budget is presented at a time when indications are that the global economy could grow moderately better than the last forecast. Global GDP is expected to grow at 3.4 per cent in 2017, 0.3 percentage points higher than 2016. But uncertainty persists. The trade policies that the United States of America will pursue are unclear. The exact nature of Britain's exit from the European Union and economic impact are unknown. There is also evidence that globalisation is losing favour in some parts of the world and protectionism is growing. The global economy could be very different in future, depending on how these trends evolve.

Given the uncertainty, we have revised down South Africa's GDP growth projections and expect that tax revenue will be lower over the MTEF period as a result. We have also reduced the expenditure ceiling by R10.3 billion in 2017/18 and R15.9 billion in 2018/19, in line with government's fiscal objective of reducing the deficit, achieving a primary surplus and stabilising debt. Since its introduction in 2012, the expenditure ceiling in each financial year has never been breached.

Government is committed to delivering on its priorities despite the lowered revenue forecast and expenditure ceiling. It is critical that we allocate our limited resources wisely and use them effectively. In the 2017 Budget process, measures were taken to free-up resources and baselines were reduced across all departments by R7.5 billion in 2017/18, R7 billion in 2018/19 and R6.7 billion in 2019/20. The contingency reserve was also drawn down, and provisionally reserved funds were reallocated. However, the bulk of the funds allocated to priority areas within and across functions were reprioritised from lower-priority budget areas.

To ensure that funding remains focused on frontline service delivery, efforts have been intensified to improve efficiency in expenditure. Budget limits on compensation of employees introduced in the 2016 Appropriation Act are carried over to 2017. Departments will manage personnel headcount and employee earnings in line with these budget allocations.

Overall non-interest expenditure is still set to grow by an annual average of 1.4 per cent in real terms, from R1.24 trillion in 2017/18 to R1.43 trillion in 2019/20. Proposals in the budget include net increases in funding for the Post-School Education and Training, Basic Education, Economic Affairs and Health functions. The Post-School Education and Training function is the fastest growing, at 9.4 per cent over the medium term. The funding is mainly for universities to subsidise fee increases and for the National Student Financial Aid Scheme.

The publication is a concrete expression of the collaborative effort of highly dedicated civil servants across government throughout the process to prepare the Budget. We are particularly appreciative of this, as well as the contributions from the Ministers' Committee on the Budget and the Directors-General in central government. We are also thankful to all National Treasury staff who, under the expert guidance and leadership of the Minister of Finance, Pravin Gordhan, and his Deputy, Mcebisi Jonas, worked tirelessly to produce this crucial document.

The wide-ranging coverage of the Estimates of National Expenditure provides a coherent and summarised account of the prioritisation, spending plans and service delivery commitments of all 40 national votes and of government agencies. These plans constitute an important mechanism through which Parliament and the public hold institutions, including the National Treasury and its entities, to account.

Within the current difficult fiscal context not everything we believe would be beneficial to do, can be done now. Thus it is imperative that activities planned on budget be done effectively and efficiently.



**Lungisa Fuzile**  
**Director-General: National Treasury**



# Introduction

## The Estimates of National Expenditure publications

The Estimates of National Expenditure (ENE) publications describe in detail government's expenditure plans over the next three financial years, also known as the medium-term expenditure framework (MTEF) period. The 2017 MTEF period is from 2017/18 to 2019/20.

The ENE publications contain information on: what government institutions aim to achieve over the medium term, and why; how they plan to spend their budget allocations in support of this; and what outputs and outcomes the spending is intended to produce. The publications also provide information on how institutions have spent their budgets in previous years, tables with performance data and targets, personnel data and detailed expenditure trends and estimates by programme, subprogramme and economic classification for each department and the entities that report to the vote's executive authority. Explanatory narratives detail the institution's mandate, purpose (and that of its programmes), together with programme-level objectives and descriptions of subprogrammes. Summary data tables at the end of each vote contain data on infrastructure, provincial and municipal conditional grants, departmental public private partnerships, donor funding, and expenditure at the level of site service delivery, where applicable.

A separate 2017 ENE Overview publication is also available on [www.treasury.gov.za](http://www.treasury.gov.za) and summarises the ENE information across all votes. The 2017 ENE Overview contains a narrative explanation and budget-wide summary tables; a description of the budgeting approach; and it also has a write-up on how to interpret the information that is contained in each section of the publications.



# **Independent Police Investigative Directorate**

**National Treasury  
Republic of South Africa**



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# Vote 20

## Independent Police Investigative Directorate

### Budget summary

R million	2017/18				2018/19		2019/20	
	Total	Current payments	Transfers and subsidies	Payments for capital assets	Total		Total	
<b>MTEF allocation</b>								
Administration	87.1	86.3	0.6	0.2	92.2		98.6	
Investigation and Information Management	157.2	157.2	–	–	163.2		174.9	
Compliance Monitoring and Stakeholder Management	11.1	11.1	–	–	11.5		12.3	
<b>Total expenditure estimates</b>	<b>255.5</b>	<b>254.7</b>	<b>0.6</b>	<b>0.2</b>	<b>267.0</b>		<b>285.8</b>	

Executive authority Minister of Police  
 Accounting officer Executive Director of the Independent Police Investigative Directorate  
 Website address [www.ipid.gov.za](http://www.ipid.gov.za)

The Estimates of National Expenditure e-publications for individual votes are available on [www.treasury.gov.za](http://www.treasury.gov.za). These publications provide more comprehensive coverage of vote specific information, particularly about goods and services, transfers and subsidies, personnel, entities, donor funding, public private partnerships, conditional grants to provinces and municipalities, and expenditure information at the level of site service delivery, where appropriate.

### Vote purpose

*Ensure independent oversight of the South African Police Service and the Municipal Police Services. Conduct independent and impartial investigations of identified criminal offences allegedly committed by members of the South African Police Service and the Municipal Police Services; and make appropriate recommendations.*

### Mandate

The Independent Police Investigative Directorate exercises its functions in accordance with the Independent Police Investigative Directorate Act (2011). The act gives effect to the provisions of section 206(6) of the Constitution, which provides for the establishment of an independent police complaints body that must investigate any alleged misconduct of, or offence committed by, a member of the police service. The thrust of the directorate's work is to investigate serious and priority crimes allegedly committed by members of the South African Police Service and Municipal Police Services.

The Independent Police Investigative Directorate Act (2011), which came into effect on 1 April 2012, grants the directorate an extended mandate and changes the focus of the directorate's work from a complaints-driven organisation to one that prioritises the investigative function. The act further places stringent obligations on the South African Police Service and Municipal Police Services to report matters that must be investigated by the directorate and ensure the implementation of the disciplinary recommendations of the directorate.

### Selected performance indicators

Table 20.1 Performance indicators by programme and related outcome

Indicator	Programme	Outcome	Past			Current	Projections		
			2013/14	2014/15 <sup>1</sup>	2015/16 <sup>2</sup>		2016/17	2017/18	2018/19
Percentage of cases registered and allocated within 72 hours of written notification	Investigation and Information Management	Outcome 3: All people in South Africa are and feel safe	87% (4 972/5 745)	73% (4 298/5 879)	93% (5 126/5 519)	91% <sup>3,5</sup>	91% <sup>3,5</sup>	91% <sup>3,5</sup>	91% <sup>3,5</sup>
Percentage of investigations of deaths while in police custody that are decision ready			– <sup>4</sup>	40% (162/403)	69% (229/333)	62% <sup>3,5</sup>	62% <sup>3,5</sup>	62% <sup>3,5</sup>	62% <sup>3,5</sup>
Percentage of investigations of deaths as a result of police action that are decision ready			– <sup>4</sup>	22% (164/740)	66% (470/713)	52% <sup>3,5</sup>	52% <sup>3,5</sup>	52% <sup>3,5</sup>	52% <sup>3,5</sup>

**Table 20.1 Performance indicators by programme and related outcome**

Indicator	Programme	Outcome	Past			Current	Projections		
			2013/14	2014/15 <sup>1</sup>	2015/16 <sup>2</sup>		2016/17	2017/18	2018/19
Percentage of investigations of rape by a police officer that are decision ready	Investigation and Information Management	Outcome 3: All people in South Africa are and feel safe	— <sup>4</sup>	36% (67/185)	74% (130/176)	65% <sup>3,5</sup>	65% <sup>3,5</sup>	65% <sup>3,5</sup>	65% <sup>3,5</sup>
Percentage of investigations of rape while in police custody that are decision ready	Investigation and Information Management		— <sup>4</sup>	65% (22/34)	89% (25/28)	65% <sup>3,5</sup>	65% <sup>3,5</sup>	65% <sup>3,5</sup>	65% <sup>3,5</sup>
Number of community outreach events conducted per year	Compliance Monitoring and Stakeholder Management	Outcome 12: An efficient, effective and development-orientated public service	337	232	244	108 <sup>5</sup>	108 <sup>5</sup>	108 <sup>5</sup>	108 <sup>5</sup>

1. The decline in performance in 2014/15 for the percentage of cases registered and allocated within 72 hours of written notification was due to leadership instability in some provinces. The provinces also had no proper performance reporting systems in place. This also affected performance against most of the directorate's strategic indicators in 2014/15.
2. Performance targets were exceeded in 2015/16 due to the implementation of interventions in the directorate to improve performance. These include the establishment of the national specialised investigative team, the deployment of the backlog task team to various provinces and the filling of critical vacant positions in the directorate.
3. No absolute values are provided in 2016/17 and over the medium term as the directorate cannot predict the number of cases it will receive.
4. This is a new indicator the directorate began reporting on in 2014/15. A previous indicator measured the percentage of investigations finalised within 90 days. Due to the complex nature of some investigations, it is not always possible to assign a timeframe for the completion of investigations.
5. Over the medium term, the directorate's performance targets will remain constant in order to align targets with the available budget, using targets for 2016/17 as the baseline.

## Expenditure analysis

The Independent Police Investigative Directorate contributes to building safer communities, in line with chapter 12 of the National Development Plan, and outcome 3 (all people in South Africa are and feel safe) of government's 2014-2019 medium-term strategic framework. Approximately 70 per cent of the directorate's operational budget is allocated to expenditure on compensation of employees, mostly for investigators, who work to ensure that all people in South Africa live safely in a society free of corruption, and with an independent and fair criminal justice system. The directorate's funded personnel establishment is expected to decrease, from 418 posts to 388 posts. The reduction will keep expenditure within the personnel spending ceiling while maintaining current levels of performance. Spending on goods and services is also expected to decrease, mainly on travel and subsistence, due to cost-containment measures.

Over the medium term, the directorate will focus on reviewing and amending the Independent Police Investigative Directorate Act (2011), following a Constitutional Court ruling in September 2016 in which several sections of the act were declared inconsistent with section 206(6) of the Constitution. The directorate will also focus on strengthening its existing investigative capacity to improve the quality of investigations and recommendations, and holding outreach and training events to raise awareness of its mandate and the act.

### Reviewing governing legislation

The review of the act will be undertaken within 24 months from the date of the ruling and is expected to lead to structural changes in the directorate that may have financial implications from 2018/19. These anticipated structural changes include the establishment of ballistics and forensic units to allow for operational independence from the South African Police Service, and the alignment of the directorate's organisational structure with operational requirements. These amendments are expected to lead to more effective case management and investigations. As the financial implications of the structural changes are not yet known, the directorate expects to use existing budgets and capacity, mainly from the legal services unit in the *Investigation and Information Management* programme.

### Strengthening investigative capacity

Over the medium term, the directorate aims to provide specialised training to investigators, through intensifying the human resource development and training programme, to allow them to focus on specialised investigations. The *Investigation and Information Management* programme has allocated R4 million over the medium term for, among other initiatives, training and developing investigators. The specialist training of investigators is also expected to improve the overall quality of investigations. This is expected to increase the number of disciplinary convictions secured on investigations referred to the police service, and criminal convictions on cases referred to the National Prosecuting Authority. In 2015/16, the directorate secured 243 disciplinary convictions and 97 criminal convictions. During the same period, 1 297 recommendations were referred to the South African Police Service and 957 recommendations to the National Prosecuting Authority.

The establishment of the national specialised investigative team in 2015/16 has strengthened the directorate's capacity to investigate cases of systematic corruption. The number of corruption cases reported to the directorate

increased from 93 in 2014/15 to 112 in 2015/16, while cases of systematic corruption increased from 3 to 11 over the same period. With the help of the backlog task team, which was established in 2015/16 to deal with long-standing cases, the national specialised investigative team played a key role in exceeding the directorate's 2015/16 performance targets in relation to the investigation of deaths in police custody or as a result of police action, and alleged rape by a police officer or while in police custody.

### **Creating awareness of the directorate's work and governing legislation**

The aim of the directorate's public awareness programme is to promote awareness of the directorate's mandate, ensure that members of the public know where to report cases of police misconduct, and ensure that police officials are fully aware of and compliant with the provisions of the act. To this end, the directorate plans to conduct 108 community outreach events in each year over the medium term, and provide training to officials in 180 out of 1 140 police stations. Only the 180 police stations identified to have an increased number of cases reported in 2015/16 have been prioritised for training in line with the available budget. The directorate has observed notable decreases in the number of cases reported in police stations where training was previously provided. For example, at the Nyanga police station in Western Cape, the number of cases reported decreased by 44 per cent, from 34 in 2014/15 to 19 in 2015/16.

## **Expenditure trends**

**Table 20.2 Vote expenditure trends by programme and economic classification**

Programme	Annual budget			Annual budget			Annual budget			Annual budget			Average: Outcome/Annual budget (%)	Average: Outcome/Adjusted appropriation (%)
	2013/14	Adjusted appropriation	Audited outcome	2014/15	Adjusted appropriation	Audited outcome	2015/16	Adjusted appropriation	Audited outcome	2016/17	Revised estimate			
R million														
Programme 1	89.7	89.9	76.6	76.7	81.5	81.0	77.7	77.8	75.5	78.0	77.1	77.1	96.3%	95.1%
Programme 2	125.1	125.8	114.3	153.3	149.7	148.0	152.5	152.5	154.4	159.2	156.3	156.3	97.1%	98.1%
Programme 3	2.2	1.3	2.2	4.7	3.6	3.4	4.6	4.5	4.2	8.9	8.7	8.7	91.1%	103.1%
Total	217.0	217.0	193.1	234.7	234.7	232.4	234.8	234.8	234.2	246.1	242.1	242.1	96.7%	97.1%
Change to 2016										(4.0)				
Budget estimate														
<b>Economic classification</b>														
Current payments	214.2	213.7	188.9	231.3	230.1	215.8	234.4	231.9	231.2	244.7	241.4	241.4	94.9%	95.7%
Compensation of employees	132.4	131.9	105.0	162.3	137.0	119.5	169.8	159.6	149.6	178.5	169.6	169.6	84.5%	90.9%
Goods and services	81.8	81.8	83.9	68.9	93.1	96.3	64.6	72.3	81.6	66.3	71.8	71.8	118.5%	104.6%
Transfers and subsidies	0.1	0.2	0.3	0.5	0.7	0.7	0.4	0.5	0.6	0.5	0.6	0.6	142.8%	106.6%
Departmental agencies and accounts	0.1	0.1	—	0.5	0.5	0.4	0.4	0.4	0.4	0.5	0.5	0.5	—	—
Households	—	0.1	0.3	—	0.2	0.3	—	0.2	0.3	—	0.1	0.1	—	178.8%
Payments for capital assets	2.7	3.1	3.9	2.9	3.9	15.9	—	2.4	2.4	0.8	0.2	0.2	346.7%	234.2%
Machinery and equipment	2.7	3.1	3.9	2.9	3.9	15.9	—	2.4	2.4	0.8	0.2	0.2	346.7%	234.2%
Total	217.0	217.0	193.1	234.7	234.7	232.4	234.8	234.8	234.2	246.1	242.1	242.1	96.7%	97.1%

## Expenditure estimates

Table 20.3 Vote expenditure estimates by programme and economic classification

## Programmes

1. Administration
2. Investigation and Information Management
3. Compliance Monitoring and Stakeholder Management

Programme	Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
				2017/18	2018/19	2019/20		
R million	2016/17	2013/14 - 2016/17						
Programme 1	77.1	-5.0%	34.4%	87.1	92.2	98.6	8.5%	33.8%
Programme 2	156.3	7.5%	63.5%	157.2	163.2	174.9	3.8%	62.0%
Programme 3	8.7	86.8%	2.1%	11.1	11.5	12.3	12.3%	4.2%
Total	242.1	3.7%	100.0%	255.5	267.0	285.8	5.7%	100.0%
Change to 2016 Budget estimate				—	—	—		

  

Economic classification								
Current payments	241.4	4.1%	97.3%	254.7	266.1	284.9	5.7%	99.7%
Compensation of employees	169.6	8.7%	60.3%	186.2	195.8	210.7	7.5%	72.6%
Goods and services	71.8	-4.3%	37.0%	68.5	70.3	74.3	1.1%	27.1%
Transfers and subsidies	0.6	35.9%	0.2%	0.6	0.7	0.7	5.4%	0.2%
Departmental agencies and accounts	0.5	57.7%	0.1%	0.6	0.7	0.7	8.6%	0.2%
Households	0.1	-19.1%	0.1%	—	—	—	-100.0%	—
Payments for capital assets	0.2	-63.2%	2.5%	0.2	0.2	0.2	6.7%	0.1%
Machinery and equipment	0.2	-63.2%	2.5%	0.2	0.2	0.2	6.7%	0.1%
Total	242.1	3.7%	100.0%	255.5	267.0	285.8	5.7%	100.0%

## Goods and services expenditure trends and estimates

Table 20.4 Vote goods and services expenditure trends and estimates

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20		
Administrative fees	909	850	661	645	-10.8%	0.9%	676	741	766	5.9%	1.0%
Advertising	3 581	2 211	520	179	-63.2%	1.9%	107	109	111	-14.7%	0.2%
Minor assets	1 777	1 618	985	413	-38.5%	1.4%	62	87	63	-46.6%	0.2%
Audit costs: External	2 910	4 201	3 396	3 000	1.0%	4.0%	2 800	2 779	2 779	-2.5%	4.0%
Bursaries: Employees	186	236	125	341	22.4%	0.3%	326	436	422	7.4%	0.5%
Catering: Departmental activities	534	301	220	142	-35.7%	0.4%	130	133	137	-1.2%	0.2%
Communication	3 120	3 579	3 919	3 689	5.7%	4.3%	4 114	4 321	4 458	6.5%	5.8%
Computer services	7 861	13 105	5 637	6 855	-4.5%	10.0%	7 482	6 259	6 947	0.4%	9.7%
Consultants: Business and advisory services	123	999	507	284	32.2%	0.6%	293	295	292	0.9%	0.4%
Legal services	192	701	2 300	402	27.9%	1.1%	5	28	8	-72.9%	0.2%
Contractors	425	795	322	389	-2.9%	0.6%	358	349	356	-2.9%	0.5%
Agency and support/outsourced services	209	84	44	—	-100.0%	0.1%	25	25	—	—	—
Fleet services (including government motor transport)	8 143	8 023	5 726	5 152	-14.2%	8.1%	6 068	6 329	6 455	7.8%	8.4%
Consumable supplies	204	786	839	328	17.2%	0.6%	208	205	198	-15.5%	0.3%
Consumables: Stationery, printing and office supplies	2 272	2 698	1 419	957	-25.0%	2.2%	1 077	1 099	1 076	4.0%	1.5%
Operating leases	19 395	26 562	20 400	18 876	-0.9%	25.6%	19 988	20 771	23 243	7.2%	29.1%
Property payments	6 520	7 770	9 560	10 091	15.7%	10.2%	11 107	11 482	11 714	5.1%	15.6%
Travel and subsistence	22 546	18 062	22 778	16 608	-9.7%	24.0%	10 364	11 506	11 450	-11.7%	17.5%
Training and development	1 252	1 977	524	1 818	13.2%	1.7%	1 914	2 007	2 148	5.7%	2.8%
Operating payments	1 468	1 484	1 722	1 176	-7.1%	1.8%	1 396	1 356	1 632	11.5%	2.0%
Venues and facilities	234	273	13	427	22.2%	0.3%	—	—	—	-100.0%	0.1%
Total	83 861	96 315	81 617	71 772	-5.1%	100.0%	68 500	70 317	74 255	1.1%	100.0%

## Transfers and subsidies expenditure trends and estimates

Table 20.5 Vote transfers and subsidies trends and estimates

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16				2013/14 - 2016/17	2017/18	2018/19	2019/20	
R thousand	2013/14	2014/15	2015/16	2016/17	2013/14 - 2016/17	2013/14 - 2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20	
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	6	361	365	549	350.6%	57.8%	613	667	704	8.6%	98.0%
Communication	6	4	1	14	32.6%	1.1%	11	11	11	-7.7%	1.8%
Safety and Security Sector Education and Training Authority	-	357	364	535	-	56.7%	602	656	693	9.0%	96.1%
Households											
Social benefits											
Current	203	323	180	53	-36.1%	34.3%	-	-	-	-100.0%	2.0%
Employee social benefits	203	323	180	53	-36.1%	34.3%	-	-	-	-100.0%	2.0%
Households											
Other transfers to households											
Current	78	20	78	-	-100.0%	7.9%	-	-	-	-	-
Employee social benefits	-	20	10	-	-	1.4%	-	-	-	-	-
Other transfers	78	-	68	-	-100.0%	6.6%	-	-	-	-	-
Total	287	704	623	602	28.0%	100.0%	613	667	704	5.4%	100.0%

## Personnel information

Table 20.6 Vote personnel numbers and cost by salary level and programme<sup>1</sup>

## Programmes

1. Administration
2. Investigation and Information Management
3. Compliance Monitoring and Stakeholder Management

Number of posts estimated for 31 March 2017		Number and cost <sup>2</sup> of personnel posts filled / planned for on funded establishment												Number			
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)		
		2015/16	2016/17	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Independent Police Investigative Directorate																	
Salary level	418	2	375	149.6	0.4	388	169.6	0.4	388	186.2	0.5	388	195.8	0.5	388	210.7	0.5
1 – 6	99	-	87	17.2	0.2	90	21.1	0.2	90	24.1	0.3	90	25.4	0.3	90	27.5	0.3
7 – 10	241	-	216	72.8	0.3	222	84.9	0.4	222	91.4	0.4	222	95.4	0.4	222	102.5	0.5
11 – 12	41	1	36	20.6	0.6	40	25.6	0.6	40	29.4	0.7	40	30.9	0.8	40	33.3	0.8
13 – 16	37	1	36	39.0	1.1	36	38.0	1.1	36	41.3	1.1	36	44.1	1.2	36	47.3	1.3
Programme	418	2	375	149.6	0.4	388	169.6	0.4	388	186.2	0.5	388	195.8	0.5	388	210.7	0.5
Programme 1	123	1	107	43.0	0.4	111	46.4	0.4	111	54.1	0.5	111	58.7	0.5	111	63.1	0.6
Programme 2	282	1	256	103.0	0.4	264	115.9	0.4	264	121.9	0.5	264	126.6	0.5	264	136.3	0.5
Programme 3	13	-	12	3.6	0.3	13	7.3	0.6	13	10.1	0.8	13	10.5	0.8	13	11.3	0.9

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

## Departmental receipts

Table 20.7 Departmental receipts by economic classification

	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Receipt item/ Total (%)
	2013/14	2014/15	2015/16					2013/14 - 2016/17	2017/18	2018/19	2019/20	
R thousand	2013/14	2014/15	2015/16	2016/17	2017/18	2013/14 - 2016/17	2013/14 - 2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20	
Departmental receipts	321	706	161	307	307	-1.5%	100.0%	201	211	223	-10.1%	100.0%
Sales of goods and services produced by department	148	149	90	95	95	-13.7%	32.2%	92	96	102	2.4%	40.9%
Sales by market establishments	77	66	2	-	-	-100.0%	9.7%	-	-	-	-	-
of which:												
Market establishment: Rental parking: Covered and open	77	66	2	-	-	-100.0%	9.7%	-	-	-	-	-

**Table 20.7 Departmental receipts by economic classification**

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)	
	2013/14	2014/15	2015/16					2013/14 - 2016/17	2017/18	2018/19	2019/20		
Administrative fees of which:	71	83	88	92	92	9.0%	22.3%		92	96	102	3.5%	40.6%
Service rendered: <i>Commission insurance and garnishees</i>	71	83	88	90	90	8.2%	22.2%		92	96	100	3.6%	40.1%
Sales: Tender documents	—	—	—	2	2	—	0.1%		—	—	2	—	0.4%
Other sales of which:	—	—	—	3	3	—	0.2%		—	—	—	-100.0%	0.3%
Request information: <i>Promotion of Access to Information Act (2000)</i>	—	—	—	2	2	—	0.1%		—	—	—	-100.0%	0.2%
Request information: <i>Duplicate certificate</i>	—	—	—	1	1	—	0.1%		—	—	—	-100.0%	0.1%
Sales of scrap, waste, arms and other used current goods of which:	2	1	—	1	1	-20.6%	0.3%		1	1	1	—	0.4%
Sales: Scrap	2	1	—	1	1	-20.6%	0.3%		1	1	1	—	0.4%
Interest, dividends and rent on land	11	16	7	4	4	-28.6%	2.5%		14	15	16	58.7%	5.2%
Interest	11	16	7	4	4	-28.6%	2.5%		14	15	16	58.7%	5.2%
Transactions in financial assets and liabilities	160	540	64	207	207	9.0%	64.9%		94	99	104	-20.5%	53.5%
Total	321	706	161	307	307	-1.5%	100.0%		201	211	223	-10.1%	100.0%

## Programme 1: Administration

### Programme purpose

Provide strategic leadership, management and support services to the department.

### Expenditure trends and estimates

**Table 20.8 Administration expenditure trends and estimates by subprogramme and economic classification**

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16				2013/14 - 2016/17	2017/18	2018/19	2019/20	
	R thousand			2016/17							
Department Management	6 365	7 360	11 004	12 340	24.7%	12.0%	13 477	14 458	15 562	8.0%	15.7%
Corporate Services	44 439	44 112	33 860	31 216	-11.1%	49.5%	37 932	39 727	42 619	10.9%	42.7%
Office Accommodation	9 592	10 168	10 634	11 207	5.3%	13.4%	11 768	12 450	13 148	5.5%	13.7%
Internal Audit	2 391	2 829	3 614	4 430	22.8%	4.3%	4 326	4 679	5 023	4.3%	5.2%
Finance Services	13 803	16 491	16 384	17 916	9.1%	20.8%	19 608	20 935	22 220	7.4%	22.7%
Total	76 590	80 960	75 496	77 109	0.2%	100.0%	87 111	92 249	98 572	8.5%	100.0%
Change to 2016 Budget estimate				(932)			(1 318)	(1 287)	(202)		
Economic classification											
Current payments	74 698	77 795	74 362	76 426	0.8%	97.8%	86 313	91 428	97 705	8.5%	99.1%
Compensation of employees of which:	31 737	33 722	43 026	46 382	13.5%	49.9%	54 114	58 674	63 145	10.8%	62.6%
Audit costs: External Communication	42 961	44 073	31 336	30 044	-11.2%	47.9%	32 199	32 754	34 560	4.8%	36.5%
Computer services	2 910	4 201	3 396	3 000	1.0%	4.4%	2 800	2 779	2 779	-2.5%	3.2%
Operating leases	1 236	1 623	1 849	1 200	-1.0%	1.9%	1 845	1 868	1 945	17.5%	1.9%
Property payments	6 736	2 867	2 895	3 147	-22.4%	5.0%	4 603	4 235	4 734	14.6%	4.7%
Travel and subsistence	16 576	20 424	12 218	11 574	-11.3%	19.6%	13 602	14 059	14 848	8.7%	15.2%
Change to 2016 Budget estimate	4 202	3 888	4 115	4 569	2.8%	5.4%	4 540	4 724	4 923	2.5%	5.3%
Current payments	3 576	3 382	3 184	3 056	-5.1%	4.3%	1 723	1 824	1 986	-13.4%	2.4%

**Table 20.8 Administration expenditure trends and estimates by subprogramme and economic classification**

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
	2013/14	2014/15	2015/16				2016/17	2013/14 - 2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20
R thousand												
Transfers and subsidies <sup>1</sup>	–	383	456	555	–	0.4%	604	658	695	7.8%	0.7%	
Departmental agencies and accounts	–	357	364	536	–	0.4%	604	658	695	9.0%	0.7%	
Households	–	26	92	19	–	–	–	–	–	-100.0%	–	
Payments for capital assets	1 884	2 776	676	128	-59.2%	1.8%	194	163	172	10.4%	0.2%	
Machinery and equipment	1 884	2 776	676	128	-59.2%	1.8%	194	163	172	10.4%	0.2%	
Payments for financial assets	8	6	2	–	-100.0%	–	–	–	–	–	–	
Total	76 590	80 960	75 496	77 109	0.2%	100.0%	87 111	92 249	98 572	8.5%	100.0%	
Proportion of total programme expenditure to vote expenditure	39.70%	34.8%	32.2%	31.80%	–	–	34.1%	34.6%	34.5%	–	–	

1. Estimates of National Expenditure data tables are available and can be downloaded from [www.treasury.gov.za](http://www.treasury.gov.za). These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

## Personnel information

**Table 20.9 Administration personnel numbers and cost by salary level<sup>1</sup>**

Number of funded posts	Number of posts estimated for 31 March 2017	Number and cost <sup>2</sup> of personnel posts filled / planned for on funded establishment										Number		
		Actual		Revised estimate		Medium-term expenditure estimate						Average growth rate (%)	Average Salary level/Total (%)	
		2015/16	2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20	2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20	2016/17 - 2019/20	
Administration		Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	–	100.0%	
Salary level	123	1	107	43.0	0.4	111	46.4	0.4	111	54.1	0.5	111	63.1	0.6
1 – 6	47	–	40	7.9	0.2	40	8.2	0.2	40	10.1	0.3	40	11.0	0.3
7 – 10	45	–	40	13.1	0.3	40	13.7	0.3	40	16.5	0.4	40	17.9	0.4
11 – 12	19	–	15	8.8	0.6	19	11.3	0.6	19	13.3	0.7	19	14.4	0.8
13 – 16	12	1	12	13.2	1.1	12	13.2	1.1	12	14.3	1.2	12	15.4	1.3
												12	16.5	1.4
												–	10.8%	

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

## Programme 2: Investigation and Information Management

### Programme purpose

Coordinate and facilitate the directorate's investigation processes, through the development of policy and strategic frameworks that guide and report on investigations.

### Objectives

- Strengthen the directorate's oversight role of the police service by:
  - conducting investigations, as per the Independent Police Investigative Directorate Act (2011), on an ongoing basis
  - making appropriate recommendations on investigations in the various investigation categories, as outlined in section 28 of the Independent Police Investigative Directorate Act (2011), within 30 days of finalising investigations
  - submitting feedback to complainants within 30 days of the closure of an investigation.
- Enhance efficiency in case management by maintaining the proportion of cases registered and allocated within 72 hours of receipt at 91 per cent over the medium term.

### Subprogrammes

- Investigation Management* develops and maintains investigation systems, procedures, norms, standards and policies in line with the Independent Police Investigative Directorate Act (2011) and other relevant prescripts.
- Investigation Services* manages and conducts investigations in line with provisions in the Independent Police Investigative Directorate Act (2011).

- *Information Management* manages information and knowledge management services through the development and maintenance of a case flow management system and database, and analyses and compiles statistical information.

## Expenditure trends and estimates

**Table 20.10 Investigation and Information Management expenditure trends and estimates by subprogramme and economic classification**

Subprogramme					Average growth rate (%)	Average Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/Total (%)
	Audited outcome		Adjusted appropriation	2013/14 - 2016/17			2017/18	2018/19	2019/20		
R thousand	2013/14	2014/15	2015/16	2016/17	2013/14 - 2016/17	2013/14 - 2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20	2016/17 - 2019/20
Investigation Management	1 638	20 043	10 920	14 643	107.5%	8.2%	12 568	12 442	13 292	-3.2%	8.1%
Investigation Services	108 020	122 516	139 454	137 373	8.3%	88.5%	139 967	145 270	155 721	4.3%	88.7%
Information Management	4 644	5 452	4 055	4 285	-2.6%	3.2%	4 712	5 500	5 905	11.3%	3.1%
<b>Total</b>	<b>114 302</b>	<b>148 011</b>	<b>154 429</b>	<b>156 301</b>	<b>11.0%</b>	<b>100.0%</b>	<b>157 247</b>	<b>163 212</b>	<b>174 918</b>	<b>3.8%</b>	<b>100.0%</b>
Change to 2016 Budget estimate			(2 868)				45	(66)	2 496		
<b>Economic classification</b>											
<b>Current payments</b>	<b>112 076</b>	<b>134 926</b>	<b>152 645</b>	<b>156 228</b>	<b>11.7%</b>	<b>97.0%</b>	<b>157 238</b>	<b>163 203</b>	<b>174 909</b>	<b>3.8%</b>	<b>100.0%</b>
Compensation of employees	71 629	83 309	102 977	115 895	17.4%	65.2%	121 949	126 637	136 263	5.5%	76.8%
Goods and services <sup>1</sup> of which:	40 447	51 617	49 668	40 333	-0.1%	31.8%	35 289	36 566	38 646	-1.4%	23.1%
Communication	1 867	1 926	2 029	2 380	8.4%	1.4%	2 165	2 347	2 403	0.3%	1.4%
Computer services	1 125	10 146	2 692	3 486	45.8%	3.0%	2 787	1 927	2 116	-15.3%	1.6%
Fleet services (including government motor transport)	7 592	7 462	5 365	4 468	-16.2%	4.3%	5 468	5 717	5 828	9.3%	3.3%
Operating leases	2 819	6 138	8 182	7 254	37.0%	4.3%	6 341	6 664	8 344	4.8%	4.4%
Property payments	2 318	3 882	5 445	5 522	33.6%	3.0%	6 567	6 758	6 791	7.1%	3.9%
Travel and subsistence	18 937	14 489	19 217	12 958	-11.9%	11.4%	8 324	9 423	9 194	-10.8%	6.1%
Transfers and subsidies <sup>1</sup>	287	321	167	47	-45.3%	0.1%	9	9	9	-42.4%	-
Departmental agencies and accounts	6	4	1	13	29.4%	-	9	9	9	-11.5%	-
Households	281	317	166	34	-50.5%	0.1%	-	-	-	-100.0%	-
Payments for capital assets	1 918	12 761	1 617	26	-76.2%	2.8%	-	-	-	-100.0%	-
Machinery and equipment	1 918	12 761	1 617	26	-76.2%	2.8%	-	-	-	-100.0%	-
Payments for financial assets	21	3	-	-	-100.0%	-	-	-	-	-	-
<b>Total</b>	<b>114 302</b>	<b>148 011</b>	<b>154 429</b>	<b>156 301</b>	<b>11.0%</b>	<b>100.0%</b>	<b>157 247</b>	<b>163 212</b>	<b>174 918</b>	<b>3.8%</b>	<b>100.0%</b>
Proportion of total programme expenditure to vote expenditure											
<b>Details of transfers and subsidies</b>											
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	6	4	1	13	29.4%	-	9	9	9	-11.5%	-
Communication	6	4	1	13	29.4%	-	9	9	9	-11.5%	-
Households											
Social benefits											
Current	203	317	98	34	-44.9%	0.1%	-	-	-	-100.0%	-
Employee social benefits	203	317	98	34	-44.9%	0.1%	-	-	-	-100.0%	-
Households											
Other transfers to households											
Current	78	-	68	-	-100.0%	-	-	-	-	-	-
Other transfers	78	-	68	-	-100.0%	-	-	-	-	-	-

1. Estimates of National Expenditure data tables are available and can be downloaded from [www.treasury.gov.za](http://www.treasury.gov.za). These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

## Personnel information

**Table 20.11 Investigation and Information Management personnel numbers and cost by salary level<sup>1</sup>**

Number of posts estimated for 31 March 2017		Number and cost <sup>2</sup> of personnel posts filled / planned for on funded establishment												Number Average growth rate (%) Average Salary level/Total (%)			
		Number of funded posts		Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate					
						2015/16		2016/17		2017/18		2018/19		2019/20			
Investigation and Information Management		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	
Salary level	282	1	256	103.0	0.4	264	115.9	0.4	264	121.9	0.5	264	126.6	0.5	264	136.3	0.5
1 – 6	49	–	44	8.7	0.2	47	12.2	0.3	47	13.0	0.3	47	13.4	0.3	47	14.5	0.3
7 – 10	193	–	173	58.7	0.3	179	70.0	0.4	179	72.9	0.4	179	75.4	0.4	179	81.0	0.5
11 – 12	18	1	18	10.6	0.6	17	11.9	0.7	17	12.8	0.8	17	13.0	0.8	17	14.0	0.8
13 – 16	22	–	21	25.0	1.2	21	21.8	1.0	21	23.3	1.1	21	24.9	1.2	21	26.8	1.3

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

## Programme 3: Compliance Monitoring and Stakeholder Management

### Programme purpose

Safeguard the principles of cooperative governance and stakeholder relations. Monitor and evaluate the relevance and appropriateness of recommendations made to the South African Police Service and Municipal Police Services in terms of the Independent Police Investigative Directorate Act (2011).

### Objectives

- Safeguard the principles of cooperative governance and stakeholder management by:
  - monitoring and evaluating the quality of recommendations made to the South African Police Service and Municipal Police Services on an ongoing basis to ensure successful disciplinary and criminal convictions
  - monitoring and reporting on the police service's compliance with reporting obligations in terms of the Independent Police Investigative Directorate Act (2011) on an ongoing basis.
- Maintain relationships with state security agencies, such as the South African Police Service, the National Prosecuting Authority and the Civilian Secretariat for the Police Service, and community stakeholders through ongoing participation in national and provincial engagement forums.

### Subprogrammes

- Compliance Monitoring* monitors and evaluates the quality of recommendations made and responsiveness received on such recommendations from the South African Police Service, Municipal Police Services and the National Prosecuting Authority in compliance with the reporting obligations in terms of the Independent Police Investigative Directorate Act (2011).
- Stakeholder Management* manages relations and liaises with the directorate's key stakeholders, such as the South African Police Service, the Municipal Police Services, the Civilian Secretariat for the Police Service, the National Prosecuting Authority, the Special Investigating Unit, the Public Protector of South Africa, the State Security Agency and civil society organisations, in line with the requirements of the Independent Police Investigative Directorate Act (2011).

## Expenditure trends and estimates

**Table 20.12 Compliance Monitoring and Stakeholder Management expenditure trends and estimates by subprogramme and economic classification**

Subprogramme				Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
	Audited outcome	2013/14	2014/15	2015/16			2016/17	2013/14 - 2016/17	2017/18	2018/19	2019/20	
R thousand												
Compliance Monitoring	1 824	2 538	4 115		4 051	30.5%	67.3%	5 574	6 469	6 936	19.6%	52.8%
Stakeholder Management	425	895	117		4 650	122.0%	32.7%	5 550	5 028	5 398	5.1%	47.2%
<b>Total</b>	<b>2 249</b>	<b>3 433</b>	<b>4 232</b>		<b>8 701</b>	<b>57.0%</b>	<b>100.0%</b>	<b>11 124</b>	<b>11 497</b>	<b>12 334</b>	<b>12.3%</b>	<b>100.0%</b>
Change to 2016 Budget estimate				(200)				1 273	1 353	1 622		

  

Economic classification												
Current payments												
Compensation of employees	2 125	3 113	4 169		8 701	60.0%	97.3%	11 106	11 483	12 319	12.3%	99.9%
Goods and services <sup>1</sup>	1 672	2 488	3 556		7 306	63.5%	80.7%	10 094	10 486	11 270	15.5%	89.7%
of which:	453	625	613		1 395	45.5%	16.6%	1 012	997	1 049	-9.1%	10.2%
Administrative fees	3	6	9		62	174.4%	0.4%	162	182	192	45.8%	1.4%
Communication	17	30	41		109	85.8%	1.1%	104	106	110	0.3%	1.0%
Computer services	-	92	50		222	-	2.0%	92	97	97	-24.1%	1.2%
Travel and subsistence	33	191	377		594	162.1%	6.4%	317	259	270	-23.1%	3.3%
Training and development	103	13	35		118	4.6%	1.4%	100	103	108	-2.9%	1.0%
Operating payments	2	-	2.0		91	257.0%	0.5%	102	119	126	11.5%	1.0%
Payments for capital assets	124	320	63		-	-100.0%	2.7%	18	14	15	-	0.1%
Machinery and equipment	124	320	63		-	-100.0%	2.7%	18	14	15	-	0.1%
<b>Total</b>	<b>2 249</b>	<b>3 433</b>	<b>4 232</b>		<b>8 701</b>	<b>57.0%</b>	<b>100.0%</b>	<b>11 124</b>	<b>11 497</b>	<b>12 334</b>	<b>12.3%</b>	<b>100.0%</b>

  

Proportion of total programme expenditure to vote expenditure											
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1. Estimates of National Expenditure data tables are available and can be downloaded from [www.treasury.gov.za](http://www.treasury.gov.za). These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

## Personnel information

**Table 20.13 Compliance Monitoring and Stakeholder Management personnel numbers and cost by salary level<sup>1</sup>**

Number of posts estimated for 31 March 2017		Number and cost <sup>2</sup> of personnel posts filled / planned for on funded establishment										Number			
		Number of funded posts	Number of posts additional to the establishment	Actual		Revised estimate		Medium-term expenditure estimate							
				2015/16	2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20						
Compliance Monitoring and Stakeholder Management				Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	13	-	12	3.6	0.3	13	7.3	0.6	13	10.1	0.8	13	10.5	0.8	
1 – 6	3	-	3	0.6	0.2	3	0.8	0.3	3	1.0	0.3	3	1.1	0.4	
7 – 10	3	-	3	1.0	0.3	3	1.2	0.4	3	2.0	0.7	3	2.1	0.7	
11 – 12	4	-	3	1.2	0.4	4	2.4	0.6	4	3.3	0.8	4	3.5	0.9	
13 – 16	3	-	3	0.8	0.3	3	3.0	1.0	3	3.7	1.2	3	3.8	1.3	
													13	11.3	0.9
													-	100.0%	

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.



# BUDGET 2017

## ESTIMATES OF NATIONAL EXPENDITURE

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**national treasury**

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REPUBLIC OF SOUTH AFRICA

